



ERASMUS+ INCOMING STUDENTS

ACADEMIC OFFER - TOURISM MANAGEMENT CURRICULAR UNITS TAUGHT IN ENGLISH

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	Unidades Curriculares Curricular Units	Área científica Scientific area	Horas de contacto Contact Time	Horas de trabalho totais Load Time	ECTS	Língua de ensino Teaching Language
	Introdução ao Turismo Introduction to Tourism	TUR	TP-20 PL-20 OT-20	160	6	Portuguese English
_	Metodologias de Investigação em Turismo Research Methodologies in Tourism	TUR	TP-20 PL-20 OT-20	160	6	Portuguese English
1º sem	Estrutura Política e Legislação do Turismo Political Structures and Tourism Legislation	TUR	TP-20 PL-20 OT-20	160	6	Portuguese
1º Ano, 1º	Inglês - Língua English - Language	HUM	TP-15 PL-15 OT-10	80	3	Portuguese English
1	Língua e Cultura Portuguesa Portuguese Language and Culture	HUM	TP-20 PL-20 OT-20	160	6	Portuguese English
	Introdução à Economia Introduction to Economics	CSC	T-30 OT-10	80	3	Portuguese
	Fundamentos e Controlo de Gestão Fundamentals and Control Management	CEM	TP-20 PL-20 OT-20	160	6	Portuguese English
	Contabilidade Geral General Accounting	CEM	TP-20 PL-20 OT-20	160	6	Portuguese
2º sem	Geografia Turística e Planeamento do Território Tourism Geography and Territorial Planning	TUR	TP-20 PL-20 OT-20	160	6	Portuguese English
1º Ano, 2º	Sociologia do Lazer e do Turismo Sociology of Leisure and Tourism	CSC	TP-15 PL-15 OT-10	80	3	Portuguese English
Ĥ	Inglês - Cultura e Língua English – Culture and Language	HUM	TP-15 PL-15 OT-10	80	3	Portuguese English
	Métodos Estatísticos Statistical Methods	CEM	TP-20 PL-20 OT-20	160	6	Portuguese
	Gestão de Empresas Turísticas Tourism Companies Management	CEM	TP-20 PL-20 OT-20	160	6	Portuguese English
	Inglês - Língua e Comunicação English – Language and Communication	HUM	TP-15 PL-15 OT-10	80	3	Portuguese English
sem	TIC e Software Aplicado ao Turismo IT and Software applied to Tourism	INF	TP-20 PL-20 OT-20	160	6	Portuguese
, 1º S	Economia do Turismo Economics of Tourism	CSC	TP-20 PL-20 OT-20	160	6	Portuguese
2º Ano,	Contabilidade de Gestão Management Accounting	CEM	TP-15 PL-15 OT-10	80	3	Portuguese
2º	Opção Língua Option Language					
	Espanhol Spanish	НИМ	TP-20 PL-20 OT-20	160	6	Portuguese Spanish
	Mandarim <i>Mandarin</i> Russo <i>Russian</i>					
sem	Património Histórico, Artístico e Natural Historical, Artistic and Natural Heritage	TUR	TP-20 PL-20 OT-20	160	6	Portuguese English
Ano, 2º	Inglês - Cultura e Comunicação English — Culture and Communication	HUM	TP-15 PL-15 OT-10	80	3	Portuguese English
2º A	Estudos de Mercado Market Studies	CEM	TP-15 PL-15 OT-10	80	3	Portuguese English





	Animação Turística e Organização de Eventos Tourism Animation and Event Organisation	TUR	TP-20 PL-20 OT-20	160	6	Portuguese English
	Sistemas de Transportes Turísticos Tourism Transports Systems	TUR	TP-20 PL-20 OT-20	160	6	Portuguese English
	Opção Cultura e Língua Option Language and Culture					
	Espanhol Spanish	HUM	TP-20 PL-20 OT-20	160	6	Portuguese Spanish
	Mandarim Mandarin					
	Russo Russian					
	Gestão Hoteleira e da Restauração Hotel and Catering Management	CEM	TP-20 PL-20 OT-20	160	6	Portuguese English
	Técnicas de Informação e Itinerários Turísticos Infromation Techniques and Tourism Itineraries	TUR	TP-20 PL-20 OT-20	160	6	Portuguese English
	Gestão de Agências de Viagens e Operadores Turísticos Travel Agencies and TO Management	CEM	TP-15 PL-15 OT-10	80	3	Portuguese English
	Opção I					
sem	Logística Logistics					
Ano, 1º se	Negociação e E-commerce Negotiation and E-commerce Estratégia e Marketing Digital Strategy and Digital Marketing	CEM	TP-15 PL-15 OT-10	80	3	Portuguese English
3°	Opção Língua e Comunicação					
	Option Language and Communication	HUM	TP-20 PL-20 OT-20			
	Espanhol Spanish			160	6	Portuguese Spanish
	Mandarim <i>Mandarin</i> Russo <i>Russian</i>					
	Gestão da Qualidade em Turismo	CEM	TP-20 PL-15 OT-10	108	4	Portuguese
	Quality Management in Tourism					English
	Seminários Temáticos Thematic Seminars	TUR	S-15 OT-15	54	2	Portuguese
	Gestão de Recursos Humanos em Turismo Management of Human Resources in Tourism	CEM	TP-20 PL-20 OT-20	160	6	Portuguese
	Gestão de Destinos e Mercados Turísticos Destination and Tourism Markets Management	TUR	TP-15 PL-15 OT-10	80	3	Portuguese English
sem	Empreendedorismo e Marketing no Turismo Entrepreneurship and Marketing in Tourism	CEM	TP-15 PL-15 OT-10	80	3	Portuguese English
o Se	Opção II					
), 2º						Portuguese
Ano,	Enologia Enology	סיוד		00	2	English
3⁰ ⊿	Etiqueta e Protocolo Etiquette and Protocol	TUR	TP-15 PL-15 OT-10	80	3	Portuguese
	Motricidade e Desporto Aventura Motricity and Adventure Sport					Portuguese
	Gestão Financeira de Empresas Turísticas Financial Management of Tourism Companies	CEM	TP-20 PL-20 OT-20	160	6	Portuguese English
	Estágio/Projeto Training/Project	TUR	E-200	240	9	Portuguese English





CURRICULAR UNITS TAUGHT IN ENGLISH - ABSTRACT AND CONTENTS

	1 st ye	ear 1 st Semester			
Course (Unit) name	Unit Abstract	Unit Contents explanation	ECTS	YEAR	SEM
Tourism Introduction	 In this course, the main objectives are: Study the tourism system notions, acquiring new methods of work, research, technology, communication, team integration and adaptation to change Understanding the needs, desires and expectations of tourist Get basis to an expertise of the tourism main activities and an increase in basic culture and a general knowledge of the work context Provide a systematic tourism framework to develop a sense of responsibility for quality, innovation and entrepreneurship Provide a tourist awareness to understand the tourism contribution in order to realize the social and cultural differences in the workplace, cultivating citizenship and development education Skills: To know the concepts and the tourism Identify and understand the tourism 	 Tourism Framework Background of leisure, recreation and tourism Concept of tourism Tourism classifications Concepts of visitor Global code of ethical of tourism Turismo 2020 The Tourism Demand Determinants of demand Determinants of demand Study of active external demand Study of the tourism made by the residents Tourist demand functions Growth factors of the tourist demand The Tourism Supply Concepts, classification and evaluation Supply components Tourism hospitality Tourism transportation Tourism transportation Tourism models Zandi ransportation 	6	19	19





English- Language	This Curricular Unit predominantly leads students to acquire technical and specific vocabulary. The selected thematic and lexical areas naturally focus on	Vocabulary, theme and structural approach: Types of accommodation – Description of the several types of accommodation in the hotel business – Enquiries,	3	1º	1º
Tourism Research Methodology	Meet, critically, the nature or the fundamentals of Science and characterize scientific knowledge over other kinds of knowledge; Identify and know the main operational methods and research techniques applicable to the area of the course; Knowing how to organize the study and have skills for reading / writing of scientific texts from the perspective of critical thinking and argued; Identify and characterize the main types of scientific and scholarly work; Plan and implement a Library Research leading to the development of a Research Project / Research. Know the procedures necessary for the operation of any investigation: defining the issues of research, exploration, problem definition, model building analysis, design research, data collection, analysis and discussion of data, presentation of the findings.	 The research component in the formation The different types of knowledge Scientific Method Characteristics Characteristics Science, Methodology, Methods and Techniques Research: intensive and extensive Research: intensive and extensive Scientific Method: deductive, inductive Types of Research Types of Research In nature Scientific Method Phases of the Research Process Choose the Subject / Theme and its delimitation Problem formulation Formulation of hypotheses and questions A Delimitation of the study population Scienting information Scientical Data Collection Interview Call Collection Interview Scientific Research Scientific Papers, Book Review, Research Report, Monographs; Project. 	6	19	19
	 Ability to search and select information through IT To get the functional codes and the interaction of all tourism players To understand the tourism contribution and its intercultural dimension Entrepreneur and sustainable spirit 				





	meeting the needs of vital and	description, expressing opinion, likes and			
	structuring aspects of the	dislikes;			
	tourism industry along with				
	the specificities of the hotel	Facilities – Description of the rooms,			
	business.	formal and informal letters and e-mails,			
		guides and symbols; expressing the past			
	Since this is an introductory				
	subject the syllabus content	Staffing and the internal organization –			
	consists of a general framing,	Job application; adjectives and nouns			
	thus enabling a real	describing personality;			
	progression on the				
	complexities of the selected	Reservations and check-in – Telephone			
	issues.	reservations, hotel documents, short			
	155005.	answers, tag answers;			
	In what concerns the cultural				
		Hetel and restaurant convices menus			
	component the aim is to	Hotel and restaurant services – menus,			
	provide general information	ordering a meal, categorization of food			
	subsequently focusing on the	and drink, intentional and spontaneous			
	strongest tourism	decisions, British English and American			
	potentialities of the selected	English;			
	countries.				
		Money matters – Financial transactions,			
	These objectives clearly focus	financial terms, check-out, using			
	on the needed know-how in	numbers, passive voice ,			
	the tourism industry.				
		Dealing with complaints – Letters of			
	They also respond to the set	complaint , assessing the guest's			
	outcomes established by the	feedback intensifying adverbs;			
	Tourism Course in ISCE.				
		The business traveller – Cultural			
		differences, comparison and contrast;			
		Conferences			
	1 st ve	ar 2 nd Semester			
Course (Unit) name	Unit Abstract	Unit Contents explanation	ECTS	YEAR	SEM
	1. To know the evolution of	1. Elements and Features of the Tourism			
	1. To know the evolution of world tourism and to explain	Geography			
	the development of this	a. Geographical Framework - the World,			
	system in the territory;	the Europe and the Country			
		b. Landforms and the climate			
Tourism Geography and	2. To understand the		6	1º	2º
Territory Planning	importance of natural factors	c. Origins, evolution and geographical characteristics of the elements and	-		
	(namely of the climate) and				
	(namely of the chinate) and	tourist activitios			
		tourist activities			
	human aspects in the affirmation of emitting and	tourist activities d. The tourism territories e. Fauna and Flora			





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	flows;	2. The Growth of Tourism in the World:			
		Evolution, Components, Processes and			
	3. To understand the tourist	Flows			
	phenomenon in Portugal in its	a. The evolution and components of			
	components, flows, basic	world tourism			
	patterns of distribution and	b. Geographical models in the			
	space regions;	development of tourism: the tourist			
		flows and processes			
	4. To identify tourist activity	c. Tourism Regions of the world			
	impacts and its implications in	d. Geo-politic and the influence on the			
	space planning and tourism	touristic flows.			
	development politics;				
		3. Touristic Regions of Portugal			
	5. To manage spatial	a. Tourism regions of Portugal (NUTS)			
	information for	b. National products and routes of			
	conscientiously intervene in	tourism			
	the market supporting itself,				
	also, in the main system	4. Heritage			
	actors space component;	a. The built heritage (history,			
		identification, localization, styles and			
	6. To develop a prospective	UNESCO)			
	vision of the diverse	b. The artistic and ethnographic heritage			
	components of tourism	of tourism interest (arts and crafts;			
	markets from the flows and	Beliefs and devotions; Fairs, festivals and			
	segments of search and	celebrations; Music and dance;			
	demand to the new tourism	Gastronomy and wines)			
	spatial tendencies.				
		5. Tourism and Territory Planning			
		c. Policies and planning methodologies			
		d. Planning instruments			
		e. Tourism case studies like the			
		Cathedral's and Romanic Routes.			
		This Curricular Unit predominantly aims			
	The unit objectives clearly	to make students acquire technical and			
	focus on the needed know-	specific vocabulary. Thus, the thematic			
	how in the tourism industry. They also respond to the	and lexical areas selected for the syllabus focus on meeting the needs of vital and			
	outcomes established by the	structuring aspects of the tourism			
	Tourism Course in ISCE.	industry in general, and the hotel			
		business, in particular. Since this is an			
English - Culture and	To consolidate the general	introductory subject it is relevant that the	3	1º	2⁰
Language	syntactic, morphologic,	syllabus contents may be of general	-		
	phonetic and lexical	framing and enabling a real progression			
	competences of the English language;	on the complexities of the knowledge acquisition. In what concerns the cultural			
	 To introduce specific 	component the aim is to provide general			
	technical vocabulary in the	information but focusing on the strongest			
	professional areas of	tourism potentialities of the selected			
	tourism and hotel industry;	countries.			





	 To identify cultural and social phenomena of the English-speaking countries; To contrast relevant aspects in different cultural matrices; To expand the fluency and the speech autonomy in English; To incentive communication processes, critical reflection and creativity, either at the language competence or in the cultural knowledge; 	 Vocabulary, theme and structural approach: Hotel and restaurant services – menus, ordering a meal, categorization of food and drink, intentional and spontaneous decisions, British English and American English; Money matters – financial transactions, financial terms, <i>checkout, using numbers, passive voice,</i> Dealing with complaints – letters of complaint, assessing the guest's feedback; intensifying adverbs; Off-site services The business traveller – cultural differences, comparison and contrast; Tour operation planning - Tour operation – execution 			
Fundamentals and Control Management	This Class aims to provide students with concepts and practices in the area of Business Administration, and the program consist of four parts: Part I - Conceptual approach of the company Part II- Planning Part III- Organization of the company Part IV- Management Contrail. At the end of unit is intended that students have knowledge of the various theories, models, matrices and enterprise management tools, seeking that the cases studies are mainly applied to the tourism sector.	Part I • Company Conceptual Approach 1.1. Company 1.1.1. Concept 1.1.2. Responsibilities 1.1.3. Guidelines 1.2. Management Fundamentals 1.2.1. Concept 1.2.2. Management theories 1.2.3. Role of information Technology 1.3. Business Cycle 1.3.1. The Product 1.3.2. Process 1.3.3. The Market Part II • Planning 2.1. Concepts 2.2. Preparation and Strategic Planning 2.2.1. Model of Michael Porter (5 Forces) 2.2.2. ABC Analysis 2.2.3. Ansoff matrix 2.2.4. Product I Market Segmentation Standards 2.3. Strategic Positioning 2.3.1. SWOT analysis 2.3.2. BCG matrix 2.3.3. McKinsey Matrix I GE 2.4. Some Strategy Templates 2.4.1. Generics strategies 2.4.2. Easing Strategies Human Factor 2.4.3. Technological advocacy strategies Part III • Company Organization 3.1. Organization and Structure 3.2. Organizational Structure 3.2.1. Concepts 3.2.2. Mintzberg structures 3.3. Functions and their Role in Management Part IV • Management Control 4.1. Management Control Principles 4.1.1. information 4.1.2. Budget Management 4.1.2.1. Forecast 4.1.2.2. Execution 4.1.2.3. Control 4.2. Financial Structure	6	19	29





Sociology of Leisure and Tourism	In the end of the semester, students are expected to: • Understand the object of study of sociology, its historical evolution and main theoretical contributions. • Perceive the reality construct from a sociological perspective • Frame sociology within the domain of tourism and leisure • Study tourism as a social/cultural phenomenon • Know the different types of tourism and tourist profile • Gain awareness for cultural diversity and its role in shaping behaviours and attitudes of travellers • Relate globalisation, acculturation and "touristification" In terms of skills, during the semester, students are expected to develop: • Ability to understand the social differences that exist in the world of travel and leisure and act in order to mitigate or avoid possible cultural conflicts. • Value cultural difference and shared understanding to enrich knowledge. • Technical mastery to adjust products and services to different tourist profiles. • Argumentative and observative competence and ability to analyse. • Capacity to study autonomously and	 4.2.1. Financial balance 4.2.2. Working Capital Fund 4.2.3. Financing 4.3. Balanced Scorecard - model of Kaplan and Norton 1. Sociology and understanding of social reality 1.1. Sociology and its object of study 1.2. Historical evolution of sociology and main theoreticians 2. Society, individuals and group 2.1. Social construct of reality 2.2. Culture and socialisation 2.3. Socialisation and social representations 2.4. Social interaction, social groups and its norms 3. Sociological approach of leisure and tourism 3.1. Development of leisure and tourism industry: from desire to human need 3.2. Consumerism and lifestyles 4. Tourism as a sociocultural phenomenon 4.1 Different types of tourists when travelling 4.3 Diversity and cultural sensitivity 5. Tourist Profile 5.1. Domestic tourism 5.2. Outgoing Tourism 5.3. Incoming Tourism 5.3.1. Field Work: "The profile of the tourist that visit Lisbon" 6. Globalisation, acculturation and "Touristification": 6.1. The global and the local in the acculturation process 6.2. The "touristification" in the traditional districts of Lisbon: loss or re-invention of cultural identity? 	3	19	29
	and services to different tourist profiles. • Argumentative and observative competence and ability to analyse. • Capacity to	"Touristification": 6.1. The global and the local in the acculturation process 6.2. The "touristification" in the traditional districts of Lisbon: loss or re-invention of			
		ear 1 st Semester			
Course (Unit) name	Unit Abstract	Unit Contents explanation	ECTS	YEAR	SEM
Tourism Companies Management	 Acquire a clear view of the structure, processes and functions of the tourism business in its global, as well 	I. The Tourism Companies The Manager The Management The Companies	6	2º	1º





	as a good level of knowledge				
	of its concepts;	II. The concept and the Typology			
	 Recognizing the limits, 	Strategy and management			
	barriers, opportunities and	The strategy and management in			
	strategies of a tourism	tourism			
	company and business;	Strategy and management in tourism			
	Improve decision making in	companies			
	tourist business based on	National strategies			
	qualitative and quantitative	International strategies			
	models and methods of	The Internationalization strategy			
	analysis;	Strategic Alliances			
	Build alternative action	Vertical, horizontal and diagonal			
	based on external	integration			
	environment and the	Mergers, acquisitions and joint ventures			
	internal planning of the				
	tourist company.	IV. The tourism businesses			
		The analysis of the context market			
		share			
		Negotiation techniques and the			
		decision-making			
		The strategic objectives			
		Revenue & yield management			
		The programmes, plans, budgets and			
		procedures			
		Case studies			
		V. Os planos de gestão/business plans			
		Human Resources Plan			
		Operations Plan			
		Marketing Plan			
		Financial plan			
		Vocabulary, theme and structural			
	To expand the general	approach:			
	syntactic, morphologic,	• Types of holiday – Travel agencies,			
	phonetic and lexical	holiday experiences, types of holiday			
	competences of the English	prices, compound nouns;			
	language;	• A career in Tourism – recruitment and			
	To introduce specific	job hunting, curriculum vitae,			
	technical vocabulary in the	description of functions, formal and			
	professional areas of	informal language;			
	tourism and hotel industry;	 Trends in Tourism – Tourism 			
	 To identify cultural and 	organizations and tourist boards,			
English - Language and	social phenomena of the	means of travel, past simple /present	2	20	10
Communication	English-speaking countries;	perfect <i>simple;</i>	3	2⁰	1º
	 To contrast relevant aspects in different sultural 	 Promoting a destination – Strengths 			
	in different cultural	and weaknesses of a destination, the			
	matrices;	promotional materials, the			
	To expand the fluency and the speech autonomy in	familiarization trips, expressing the			
	the speech autonomy in English;	future;			
	- To incentive	 The responsible tourism – ecological 			
	communication	and economical issues, press releases,			
	processes, critical	safe tourism, verb and noun			
	reflection and creativity,	collocations;			
	either at the language	Cultured and			
		Cultural approach:			
•	•				





	competence or in the	Introduction to relevant Portuguese			
	cultural knowledge;	Tourism issues (aiming at the inclusion			
		in a travel guide);			
		 Portuguese and English relevant characters. 			
	and w	ear 2 nd Semester			
	2 ye				
Course (Unit) name	Unit Abstract	Unit Contents explanation	ECTS	YEAR	SEM
Historical Artistic and Natural Heritage	 To apply knowledge of cultural tourism and the world tangible, intangible and natural heritage to the specific context of Tourism; To know the national and international legislation linked to the cultural and natural Heritage (<i>The Lacto</i> <i>sensu</i>); To know the UNWTO, UNESCO and ICOMOS; To identify the Portuguese network of museums; To recognize the gentrification, Touristification, Territorialization and Reterritorialization; To identify the Gastronomy has world heritage and the link to the tangible heritage; To identify the world museum cities; To identify natural heritage and its link to cultural heritage. To provide a good conceptual domain of the problem associated to the natural heritage, sensitizing the students to the importance of the policies dedicated to the subject from the public institutions for the sustainability; 	 CULTURAL HERITAGE Heritage as a social construction: utilitarian dimension and symbolic identification Relationship between heritage and tourism THE UNESCO HERITAGE (classification) The UNESCO and ICOMOS. The national and international legislation for the safeguard of the world heritage. MUSEOLOGY The Portuguese Museum Network: typological and regional diversity. Museum tour guides. The World Heritage Cities classified by the UNESCO. The Scientific potential of museums. Processing, heritage and education. The Gastronomy has world Heritage and its importance for the cultural relation between people (visitors and locals). NATURAL HERITAGE CONTEXTUALIZATION Categories Protected areas: policies, institutions and stakeholders TOURISM RESOURCES The concept of resource and tourism attraction Evaluation of tourism resources Evaluation of the potential MANAGEMENT OF THE NATURAL HERITAGE AND THE TOURISM RESOURCES Visitors management Conservation, awareness and 	6	29	29





	1	restriction strategies			
		restriction strategies 6.3. Human resources management			
		0.5. Human resources management			
English - Culture and Communication	This Curricular Unit predominantly aims to make students acquire technical and specific vocabulary. Thus, the thematic and lexical areas selected for the syllabus focus on meeting the needs of vital and structuring aspects of the tourism industry in general, and restauration in particular. In what concerns the cultural component the aim is to provide general information but focusing on the strongest tourism and culinary potentialities of the selected countries. These objectives clearly focus on the needed know-how in the tourism industry. They also respond to the set outcomes established by the Tourism Course in ISCE. • To expand the general syntactic, morphologic, phonetic and lexical competences of the English language; • To introduce specific technical vocabulary in the professional areas of tourism and hotel industry; • To identify cultural and social phenomena of the English-speaking countries; • To contrast relevant aspects in different cultural matrices; • To expand the fluency and the speech autonomy in English; • To incentive communication processes, critical reflection and creativity, either at the language competence or in the cultural knowledge.	Since this is a specialized subject it is relevant that the syllabus contents may consolidate and also expand the specific and functional knowledge of the tourism industry. This Curricular Unit aims to use simulation procedures in order to lead the learners into the production of the natural-sounding professional English, by means of a series of resources and techniques. Vocabulary, theme and structural approach: In the linguistic field: • The restaurant business and its specificities: • Foodservice industries; • Staff structure; • Planning a menu; • The dining room; • The kitchen; • The costs and accountancy; • The beverage service; • Catering services; • Careers in the restaurant business In the communicative and cultural field: • Processes of linguistic creativity (methods and techniques); • Contrasts between different cuisines and cultural matrices; • Stereotypes and prejudices; • Cultural exponents in different contexts; • Routes and itineraries.	3	29	29
Market Studies	 To acquire basic concepts of market for a better understanding of consumer behaviour; To identify the needs and determinant factors for consumer behaviour and the 	 Introduction to Market studies 1.1. Definition 2. Goals Formulation of the study design 1.2. Search Design 2.2. Exploratory research: secondary data 	3	2º	2º





	 purchasing process; To acquire relationship and control tools of tourists markets; To learn the different phases of a market study. Be able to apply qualitative and quantitative techniques. To learn how to apply the different statistical techniques available for data 	3.2. Drawing of the questionnaire			
Tourism Animation and Event Organisation	 In this course, the main objectives are: Identifying the basic concepts of events, its characteristics and peculiarities. Acquiring the minimum elements of construction, management, promotion, selling and evaluation of animation programs; Recognize and identify the basic concepts of tourism entertainment, their activities and its importance in the tourism context; Acquiring the basic technics to the programming of the diverse types of tourism entertainment activities and its adaptation to the specifies of the participants. Skills Identifying typologies, classifications and characteristics of events; Designing an animation project and identify its management elements; 	 Tourism Animation 1. Tourism animation conceptualization and its different types of activities 2. Management and Coordination Techniques of Animation 3. Determinant factors in a tourism animation process 4. Criteria and methods for programming tasks and animation 5. The tourism animation project 6. Dynamic and groups energizing 7. Implementation The Event Industry 1. Event definition 2. Classification and typology of events 3. Major concerns in the preparation of events 4. Communication and marketing event 5. Events security 6. Planning and organizing an event 7. The structure and organization phases of an event and its management 8. Case studies With the content presented is intended that the students become equipped to organize and manage any type of event or tourism animation activity. Knowing them, students will know how to realize them, accompanied by instruments that will allow the outline of goals for the 	6	29	29





	 Acquiring techniques of promotion, selling and 	compliments of objectives. Students will be gifted for any of the organizational			
	evaluating of an event;	phase for the composition of an event or			
	 Organize and manage 	animation program, since the			
	tourism entertainment	implications at the level of planning,			
	programmes;Guide and coordinate	organization, marketing/commercialization,			
	tourist groups in activities;	management and post-event. The			
	 Team work. 	syllabus will likewise meet the two last			
		goals, because it will allow and provide			
		nuclear knowledge about the			
		importance of events and tourist			
		animation in physical contexts where			
		them fall, as well as the right study of the territory for the implementation of			
		activities program adapted to			
		environmental, social, cultural and			
		economic aspects of the region.			
	1. To analyse and understand				
	the theoretical component of transport systems and	1. Conceptualization			
	their relationship with	1.1. Tourist Travel Models			
	tourism.	 1.2. Origin-destination models 1.3. Structural models 			
	2. To understand the historical evolution of	1.4. Evolutionary models			
	transport industry and its	2 The start and the such that of			
	contribution to the tourist	2. The story and the evolution of transport and the development of			
	activity development. 3. To analyse the relationship	tourism			
	of tourism with the				
	different types of	The transport types and its relationship with tourism			
Tourism Transport	transport: road, rail, sea and air.	3.1. Road transport: supply, demand,	6	2⁰	2º
Systems	4. To acquire development	specificities and trends	0	2-	2-
	domains of specific	3.2. Rail: supply, demand, specificities and trends			
	products supported in transport systems,	3.3. Shipping: supply, demand,			
	understanding their	specificities and trends			
	specificities.	3.4. Air transport: supply, demand, specificities and trends			
	5. To study the planning and management of traditional				
	and modern tourism	4. Space tourism: Supply, demand,			
	transport, concerning of	specificities and trends			
	current and future evolution, and their	5. The planning and management			
	interdependence with	transport in tourist destinations			
	tourist destinations.	Late			
	3 ^{ra} ye	ear 1 st Semester			
Course (Unit) name	Unit Abstract	Unit Contents explanation	ECTS	YEAR	SEM





Hotel and Catering Management	To give the students an overview on the tourism and hotel sector and its new trends in a strategic dimension. Provide basic knowledge on how to organize and manage a hotel on its different operating areas, with special focus on the Rooms division area – Front Office & Housekeeping and Food & Beverage. Students should get to know the main Hotel Key Performance Indicators	 I. Introduction to Hospitality Historical perspective of hotel activity Contextualization of hospitality in tourist activity Types of tourist accommodation offer The tourist and hotel industries of the 19th century. 21st New concepts of tourist developments Main characteristics of hotel activity II. Strategic Management at Hospitality Relevant sources of information Business models Planning and development of the hotel concept Competition analysis Strategic partnerships Budgetary procedure III. Organization of hotel operation Chain hotel versus independent hospitality Functional organisation chart of a hotel unit Characterization of the various departments Main internal circuits Description of key functions in hospitality Organization and design of brigades Quality operational procedures Quality control IV. Accommodation management Front Office Operations <i>Guest service</i> Group management and special events Security Housekeeping V. Restaurant Management Main restore operations Restaurant marketing Product development and integrated F&B offering Food quality and hygiene F&B control From purchase to distribution of goods Production and sales management 	6	39	19
Information Techniques and Touristic Itineraries	In this course, the mainobjectives are:Deepen the knowledge ofthe tourism product concept	 Conceptualization and typology of touristic itineraries The tourist activities in Portugal and touristic itineraries 	6	3º	1º





	d its importance in the	1.2. Legislative framework			
tou	irism development;	1.3. Key Concepts			
• G	enerate study mechanisms	1.4. Typology of touristic itineraries			
of t	the territory and the	1.5. The role of the tourist guide			
tou	iristic potential evaluation;	1.6. The attributes of the tourist guide			
• Ki	now the main areas of the	1.7. The tourist guide and cultural			
tou	iristic intervention in the	mediation			
nat	ural and constructed				
feat	tures use;	2. The geography and its importance in			
• Pi	romote the understanding	the preparation of touristic itineraries			
	out the ambient,	2.1. The concept of geography			
	iocultural and economic	2.2. The role of cartography			
	nensions in the touristic				
	erary elaboration;	2.3. The importance in the preparation of touristic itineraries			
	efine the elements of the	of counstic itineraries			
	nceptualization and				
	thodologies in the itinerary	3. Evaluation of the tourism potential of			
	istruction;	a region			
	romote the spirit about the	3.1. Stages of evaluation			
	•	3.2. Offer Analysis			
	man relation, public	3.3. Demand Analysis			
	esentations and				
CON	nmunication.	4. Planning and conception of touristic			
		itineraries			
		4.1. Objectives of the touristic itineraries			
		4.2. Planning steps			
		4.2.1. Characterization of clients and			
		technical constraints			
		4.2.2. Survey of natural and cultural			
		heritage of interest			
		4.2.3. Definition of the type of visit			
		4.2.4. Itinerary design and budgeting			
		4.2.5. Layout and trip programming			
		4.2.5. Layout and the programming			
		5. Analysis and interpretation of case			
		studies			
		5.1. Cultural tourism, touristic routes			
		and impacts on destinations			
		5.2. Case Studies			
In t	his course, the main	1. The system and tourist travel			
-	ectives are:	a. Technical terminology			
	To understand the system	applicable to tourism travel			
Tavel Ageneies and	and the operation of	b. Tourist intermediation models			
	organized tourism travel. Purchase the necessary	c. Organized tourist traveld. Taylor tourist travel	3	3⁰	1º
lanagement	unchase the necessary	a. Taylor tourist travel			
	domains for the exercise in				1
	domains for the exercise in the virtual and traditional	2. Tour operators and travel agencies			
		 Tour operators and travel agencies Tour operators and tourism 			





	 To acquire the main tools to 	b. Characterization and			
	build tourist packages	performance of travel agencies			
	programmes.	c. Other tourist intermediaries			
	 To gain awareness and 				
	critical thinking related to	3. Tour packages operation			
	tourist intermediation of	a. First elements for reflection on			
	the future	the construction of tourist programs			
		b. Types of programs			
	Skills:	c. Phases and nuclear elements of			
	 Domain specific language; 	negotiation and construction of			
	 Leadership, innovation and 	tourist packages			
	entrepreneurship;	d. Budgeting for tours programs			
	 Negotiating skills; 				
	 To create and organizing 	4. Tourism intermediation of the			
	products and tourist	future			
	services;	a. The internet and the tourism			
	 Teamwork; 	b. Virtual travel agencies and			
	 Critical and self-critical 	reservations centers			
	spirit;	c. Global Distribution Systems			
	 Domains of tourist culture; 	(GDS)			
	 Own work methodologies; 	d. <i>E-commerce</i>			
	 Fluidity in the speech, clear 	e. Socials Networks and the			
	articulation of words and	tourism			
	variety in vocabulary.	f. Case studies			
	vallety in vocabalary.				
		Understanding the bases of tourist			
		intermediation mechanisms and			
		relationships will be achieved primarily			
		through the study of the fundamental			
		notions of the tourist system and			
		learning of the concepts that make up			
		the doctrines of this field. To understand			
		the mechanism and operation of the			
		travel agency and tour operators,			
		traditional and modern, are important			
		fields of study to know better the			
		portfolio of its activities and its modus			
		operandi. Will be fostered a domain in			
		the construction of the main tourist			
		activities and services through practical			
		exercises, because the work on the			
		reality reveals itself as an effective			
		method of teaching and learning. A			
		tourist awareness that allows			
		understanding the scale and			
		contribution of tourism in societies will			
		also be a strong concern in this unit, so			
		that the future professionals will			
		preserve and promote the protection			
		and boosting of all resources and quality.			
	• Understand the Quality	1. Leadership: The strategic apex of the			
Quality Management in	theory: passage of	organization must take over the			
Tourism	integration by hierarchy to	process of change;	4	3º	1º
	integration by the	2. Culture: The process of change			
	market/client – the	requires a cultural transformation;			





	 importance of communication; To know how to organize the work relating the structure with culture and leadership in terms of management quality in tourism; To know how to interpret the organizational culture and its management by the leadership; To help transform each employee into a knowledge worker and an internal entrepreneur with capacity to integrate project groups and/or autonomous network working teams, motivated to always seek new opportunities for quality improvement and value creation; Identify and manage the organizational commitment with the management of the individual project. 	 sharing and participation of all 4. Functions: Quality corresponds to a dimension that integrates all functions, so it does not Should be treated as a separate function of the remainder; 			
	-	ear 2 nd Semester	5.070	VEAD	6514
Course (Unit) name	Unit Abstract	Unit Contents explanation	ECTS	YEAR	SEM
Destination and Tourism Markets Management	 Objetives Train professionals able to coordinate operate and manage destination and tourism markets Build theoretical and practical skills for the analysis and of destination and tourism markets, acquiring new methods of work and research, technology, team integration and adaptation to change Promote the development of products in terms of 	 Tourism destinations a) Concepts and components b) Life cycle c) Typologies of tourism destinations Markets and segmentation a) The segmentation and niche of tourism b) The behaviors and motivations in tourism c) The process of decision and the external variables influencers The tourism markets a) What is a tourism market? b) Conceptualization and typology of 	3	3∘	<u>2</u> º

markets

tourism destination and





Financial Management for Tourism Businesses	 entrepreneurship Create an entrepreneurial spirit that promote a sustainable development in the destination and tourism markets The unit promote theoretical and practical basis to enable students under the economic and financial analysis of the main maps of financial statements of entities, in particular through the calculation and interpretation of ratios. In addition, the course aims to provide students with knowledge in the financial planning and construction estimates, by developing the budget methodology. Students in a theoretical and practical basis, acquire 	 markets 6. Analysis of trends and patterns of consumption 1. Introduction and Fundamental Concepts 1.1. Accounting documents in the view of Financial Management. 1.2. Financial Analysis and Financial Management 2. Economic and Financial Analysis 2.1. Financial balance and functional balance 2.2. Methodology Ratios 2.2.1. Liquidity ratios 2.2.2. Debt Ratios 2.2.3. Ratios of Operation 2.3. Risk analysis 2.3.1. Analysis of Sales Critical Point 2.4. Cash-Flow Analysis 	6	3₽	2º
	capacity modeling and evaluation of business models via the "Model Canvas". It is intended that at the end of the course students are holders of knowledge to assess the importance of financial management in tourism enterprises in normal and in financial crisis situation. Develop in students the technical and analytical	 Financial Planning and Budget Short-term Financial Planning Short-term Financing Short-term financing Short-term financing Sudget Treasury Previsional Financial planning Medium and Long Term Anthermodeling Medium and Long Financing medium and long term Short-term financing budget or Exploration Anthermodeling Sudget, Financial Budget 			





	capacity to apply a set of tools, methods and techniques of financial analysis and their integration in the decision making process, including the financial analysis, risk analysis and profitability, financial planning and balanced management financial resources.	 3.2.5. Financial Statements forecast 4. Business Models / Decision criteria for investments 4.1. Average rate of return 4.2 Net Present Value (NPV) 4.3 The recovery period of investment (PRI) 4.4 The internal rate of return (IRR) 4.5 Selection of mutually exclusive projects 4.6. Canvas Business Model 			
Entrepreneurship and Marketing in Tourism	 In this course, the main objectives are: Provide a set of capabilities that allow operate better in a changing world, being attentive to the local and global surrounding, and developing the attitudes and behaviors to find the problems solution; Promote the self-employment spirit and business creation as alternative activities - even desirable – to the traditional employment. Building theoretical and practices skills and attitudes, that provides students with the quality of execution of tasks in company's creation, marketing and sales. Create an entrepreneurial spirit that allows stimulate the quality, innovation and research in tourism marketing. Skills Pro-activity and creativity skills. Innovative and entrepreneurial techniques and attitudes and predisposition to take risks. Mastering technology tools for promoting and selling tourism. 	 What is Entrepreneurship? Entrepreneurs thoughts 1.2 ii. The full Entrepreneurship	3	3₽	29





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	 Study, create, manage and commercialize sustainable tourism products. 				
	Oenology is the science that studies everything that is related to the production and conservation of wine, from planting, soil selection, vintage, production, aging, bottling and sale.	Introduction to the study of wine. Composition of grape and wine. Factors that influence the composition and quality of wines.			
Option II - Oenology	The course aims to contribute to the increase of	Organaleptic defects in wines.	3	3º	2º
	competences in oenology, potentiate synergies between	Qualify wine by glass.			
	the wine cluster and the tourism cluster.	Wines and Gastronomy.			
	Development of skills in the area of wine tourism.	Wines from Portugal and the World.			
Project/Internship (work context training)	 In this course, the main objectives are: Apply crucial notions of the tourism system, acquiring new methodologies of work, research, technology, communication, team integration and adaptation to change Strengthen skills and attitudes for a better professional integration Get an expertise of the main tourist services and an increase in the general culture and a knowledge of their contexts Get a tourism structured framework to develop a critical and responsible sense about the quality, innovation and entrepreneurship Create a tourist awareness to understand the sociocultural differences in the workplace, cultivating citizenship Skills 	Beginning of practices in work context at a tourism company Session 1: The training – Integration: rules and assessment. Preparation, behaviors, attitudes and skills Session 2: The training: research, planning and construction of training reports Session 3: Characterization of the host entity and the training department Session 4: Profile of the client and employer of the host entity Session 5: Individual presentation of the activity performed during the last week of training Session 6: Individual presentation of the activity performed during the last week of training Session 7: Individual presentation of the activity performed during the last week of training Session 8: Individual presentation of the activity performed during the last week of training Session 9: Public presentation of the activity developed during the last week of training Session 10: Individual presentation of the activity performed during the last week of training	9	3º	29





 Domain the exercise and 	Session 11: Individual presentation of	
language of tourism	the activity performed during the last	
 Mobilize the gained 	week of training	
knowledge identifying real	Session 12: Individual presentation of	
problems and their	the activity performed during the last	
resolution	week of training	
 Ability to search and select 	Session 13: Individual presentation of	
information through the	the activity performed during the last	
technologies	week of training	
 Mobilize communication 	Session 14: Individual presentation of	
skills in interpersonal	the activity performed during the last	
relationships	week of training	
 Critical and funded 	Session 15: Individual presentation of	
thinking and self-critical	the activity performed during the last	
Leadership and	week of training	
Entrepreneurship	Session 16: Final public presentation of	
 Teamwork 	the activity developed in all training	
	Session 17: Delivery and discussion of	
	the quantitative results of the training	

DEPARTAMENTO DE TURISMO | TOURISM DEPARTMENT

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